U.S. Army Installation Management Agency

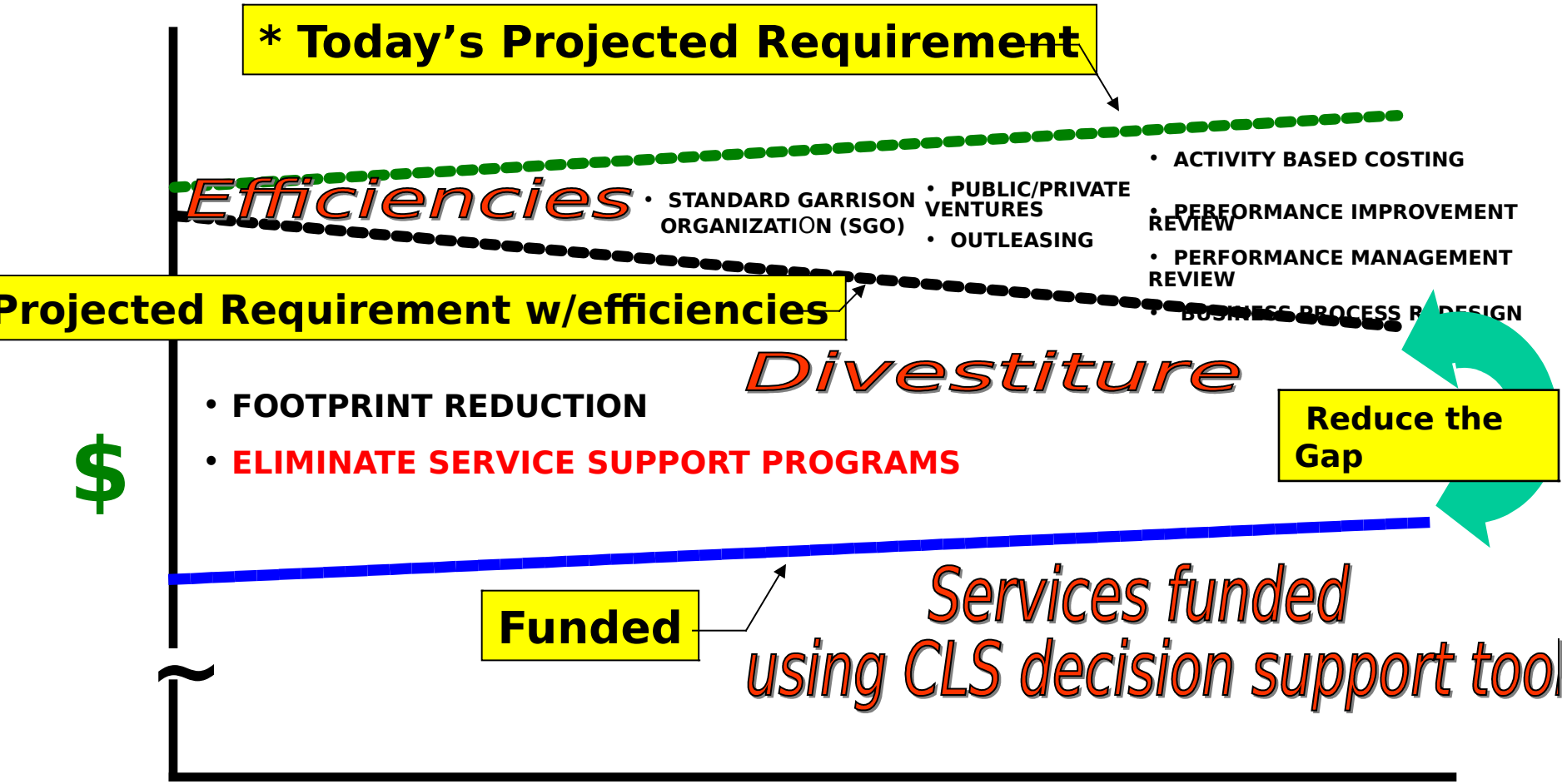
"The IMA Perspective"
25 OCTOBER 2004

Presented by:
Major General Ronald L. Johnson
Director, IMA

Our Mission ***- provide equitable, effective and efficient management of Army installations worldwide to support mission readiness and execution, enable the well-being of Soldiers, civilians and family members, improve the Army's aging infrastructure and preserve our environment.***

Leading Change for Installation Excellence

MANAGEMENT STRATEGY



* HQDA Army Baseline Standards set requirement

COMMON STANDARDS

ISSUED TO THE FIELD IN FY03

INFRASTRUCTURE:

INSTALLATION DESIGN STANDARDS (IDS)

- **VCSA approved April 2003**

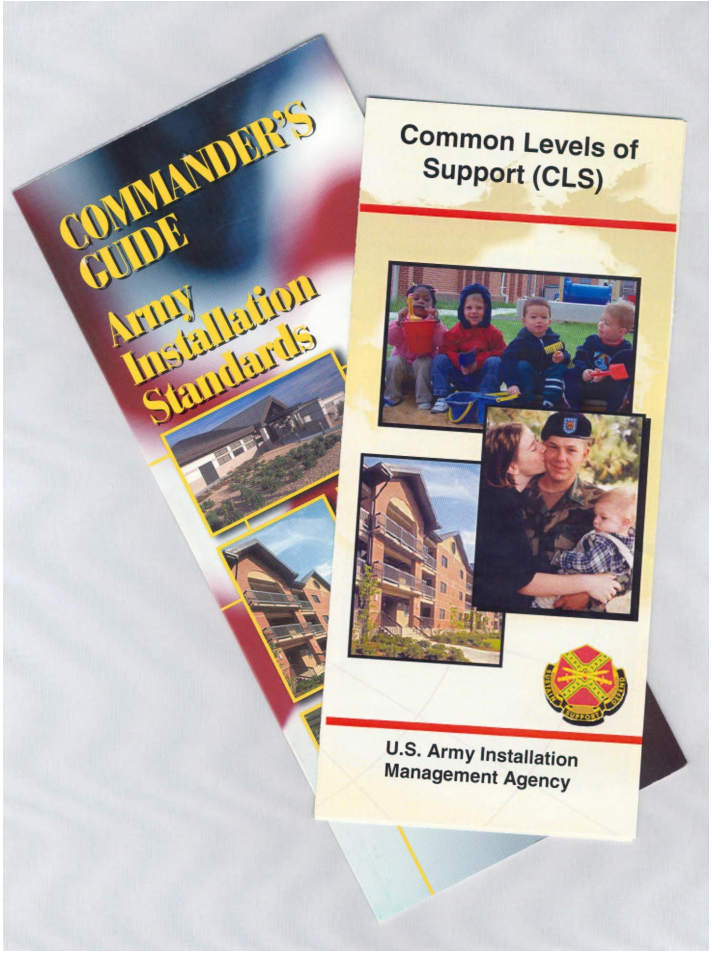
- **IMA implements through Installation Design Guides (IDG) as key component of master plans**

SERVICES:

ISR SERVICES STANDARD

- **VCSA approved August 2003**

- **IMA implements through Common Levels Of Support (CLS) to distribute limited resources equitably**



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COMMON LEVELS OF SUPPORT IMPLEMENTATION

INTENT OF CLS

METHOD FOR ENSURING THE DELIVERY OF HIGH QUALITY BASE OPERATIONS SUPPORT SERVICES WITHIN THE FUNDS AVAILABLE TO THE ARMY YIELDING:

- Consistency and predictability in service delivery across Army installations worldwide

- Equitable funding distribution to Army garrisons

- Visibility of affordable and non-affordable support programs

- Performance metrics for each service support program to consistently measure every garrison

COMMON LEVELS OF SUPPORT DEVELOPMENT

54 BASE OPERATIONS SUPPORT SERVICE

Services	Services
07. (Military) Personnel Manning	48. Other Utility Services
08. (Military) Personnel Services	52. UPH Management
09. Substance Abuse	53. Facilities Engineering Services Management
10. Army Community Services	54. Master Planning
12. Sports, Recreation and Libraries	55. Real Estate/Real Property Administration
14. Continuing Education Services	57. Custodial Services
15. Communication Systems and System Support	58. Indoor Pest Control
16. Visual Information Systems	59. Outdoor Pest Control
17. Document Management	60. Refuse Removal
18. C2 Protect (Information Systems Security)	61. Snow and Sand Removal
19. Automation	68. Fire and Emergency Response Services
20. Information Technology Management	69. Program/Budget
21. Installation Security Program Mgt Support	70. Support Agreement/MOU/MOA Management
23. Ammunition Supply (Services)	72. Installation TDA Management
24. Retail Supply	73. Management Analysis
25. Central Issue Facility	79. Administrative & Civil Law
26. Asset Management	80. Criminal Law & Discipline
27. Materiel Support Maintenance	81. Client Services
28. Transportation Services	82. Religious Support
29. Food Services	83. (Chaplain) Special StaffWork
30. Laundry & Dry Cleaning Services	84. Community Relations
40. Maint. - Improved Grounds	85. News Media Facilitation
41. Maint. - Unimproved Grounds	86. Information Strategies
44. Heating/Cooling Services	91. Installation Management
45. Water Services	92. EEO (Equal Employment Opportunity)
46. Waste Water Services	94. Internal Review
47. Electrical Services	95. Installation Safety and Occupational Health

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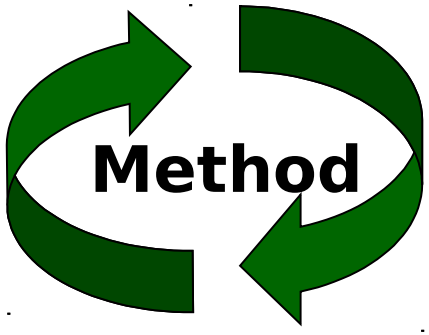
COMMON LEVELS OF SUPPORT RESULTS

54 SERVICES

373 SERVICE SUPPORT PROGRAMS (SSPs)

246 SSPs IDENTIFIED AS MUST FUND

127 DISCRETIONARY SSPs SCORED & PRIORITIZED



CLS provides the detail to articulate funding shortfalls

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COMMON LEVELS OF SUPPORT RESULTS
FUNDING DETAILS

54 SERVICES

373 SERVICE SUPPORT PROGRAMS (SSPs)

Total Requirement * = $3.7 B

PRESBUD Funding = $2.6 B

246 MUST Fund SSPs = $3.0 B

Shortfall To Meet Must Funds = $. 4 B

without additional resources
SRM continues as billpayer

127 Discretionary SSPs = $ 712 M

- **Direct Impact to Mission SSPs (1-27) = $247 M**
- **Indirect Impact to Mission SSPs (28-111) = $407 M**
- **Peripheral Impact to Mission (112-127) = $ 58 M**

TOTAL UFR w/in CLS = $1,105 M*

*** This is only a portion of Base Support Requirement for these 54 services**

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SUMMARY

- **ISR III completes evaluation tool**
- **Common Levels of Support ensures:**
  - **Predictability**
  - **Management to Plan**
- **Evolution of the Process**

"SOLDIERS AND FAMILIES DESERVE THE SAME QUALITY OF LIFE AS IS AFFORDED THE SOCIETY THEY PLEDGE TO DEFEND"

Chief of Staff, General Peter J. Schoomaker

Conclusions

- Continue planning for Modularity and continue to assess Future Force needs
- Refine action plans for implementing Modularity, Rotation, & Reset
- Validated & verified our FY05 costs (DASA-CE seal of approval)
- Continue to adjust programs as Re-stationing/BRAC decisions are made to minimize impacts on Soldiers & families
- Refine FY06-11 resourcing allocations to meet priority needs